



G A R D N E R

**ANNUAL**  

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**REPORT**

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I am pleased to introduce the City of Gardner Annual Report for Fiscal Year 2018 that highlights the accomplishments and hard work of our talented and dedicated employees.

This past year was a momentous time for the city. Through the direction of the Governing Body and the efforts of staff, we made significant progress in strengthening Gardner's economy and tackling the priorities we established to enhance the quality of life for our residents.

During 2018, we secured \$105 million of private investments with the addition of 13 new businesses that have opened or are in the development stage. The increased business growth also welcomed approximately 460 new jobs to our local workforce, supporting our mantra of being a city of choice where our citizens can work, live and play.

The Kansas City Business Journal ranked Gardner as the third fastest growing city in Kansas. We embraced that growth by bolstering our residential inventory, which included creating three new housing subdivisions to help us keep up with the surging demand. This alone will add 307 new single-family housing lots, and we are currently planning for further expansion.

We remain committed to financing and maintaining our infrastructure, as it is the foundation upon which this city thrives. Having the necessary physical infrastructure in place facilitates economic development, attracts investment and accommodates our flourishing population. This includes improvements to Waverly Road, plans to expand our water capacity, and steps to upgrade the I-35 and Gardner Road Interchange.

We also continued to enhance the quality of life of our residents through several outreach programs and activities that promote positive interaction with law enforcement, health and wellness, and community pride. Ultimately, it is our goal to offer quality-of-life services that meet the social needs of every person that calls Gardner home.

You will read about many more accomplishments detailed in this report that continue to help our city succeed. The positive changes taking place throughout Gardner are only made possible through the diligence and enthusiasm of our city employees, the civic engagement of our residents, and the support of our partners. Together, we will continue to transform this city into a more prosperous and thriving community. Thank you all for helping us blaze new trails toward a better tomorrow and for future generations.

**Mayor Steve Shute**

# CITY LEADERSHIP



**LAURA GOURLEY**  
*Retired Interim  
City Administrator  
(Former Finance Director)*



**JIM PRUETTING**  
*City Administrator  
(Former Police Chief)*



**LARRY POWELL**  
*Business & Economic  
Development Director*



**GONZALO GARCIA**  
*Utility Director*



**JASON BRUCE**  
*Parks & Recreation  
Director*



**MATTHEW WOLFF**  
*Finance Director*



**MICHAEL KRAMER**  
*Public Works Director*



The Governing Body established long-term strategic goals to guide their vision and funding decisions for Gardner, Kansas. These goals are: Promote Economic Development, Improve Quality of Life, Increase Infrastructure and Asset Management, and Improve Fiscal Stewardship. They set the priorities for the organization and help bring plans and projects to fruition.



**MAYOR**  
STEVE SHUTE



**COUNCIL PRESIDENT**  
LEE MOORE



**COUNCIL VICE PRESIDENT**  
RICH MELTON



**COUNCILMEMBER**  
TODD WINTERS



**COUNCILMEMBER**  
RANDY GREGORCYK



**COUNCILMEMBER**  
MARK BALDWIN

# GARDNER WORKS FOR YOU

## MISSION

*To provide exceptional services to benefit and enrich the community.*

## VISION

*We are recognized as a high-performing progressive organization setting the bar for excellence in service delivery.*

## CORE VALUES

### COMMITMENT

*We are passionate about the services we provide. We are loyal to our employees, dedicated to our customers, and steadfast about accomplishing the vision and mission of the organization and community.*

### PROFESSIONALISM

*We incorporate industry best practices, achieve desired results and foster respectful relationships.*

### INTEGRITY

*We are ethical, honest and transparent in our communications and actions.*

### STEWARDSHIP

*We responsibly plan, manage, care for and enhance the community's resources.*



**144.1 MILES**  
OF POWER LINES



**341.95 ACRES**  
OF PARK LAND



**71,111 VISITORS**  
TO THE AQUATIC  
CENTER ANNUALLY



**871 MILLION GALLONS**  
OF WATER  
PRODUCED  
ANNUALLY



**132 MILES**  
OF SANITARY  
SEWER



**137.2 MILES**  
OF WATER MAINS



**194.35 MILES**  
OF STREETS

# ECONOMIC DEVELOPMENT

*It is our goal to continue moving Gardner forward as a thriving and prosperous community. That's why economic development serves as our top priority. With the growing number of housing units and new businesses and expansions, we have made great strides in diversifying and growing our tax base, financially preparing the city for future growth, providing access to more jobs, and offering our residents diverse services.*

Secured \$105M of Private Investments



13 new businesses opened or are in development  
Approximately 460 new jobs created

Completed Main Street Corridor Study



135 new single-family homes  
(adding more than \$33.75M in property valuation)

Created 3 new housing subdivisions  
(adding 307 new single-family lots in the future)

# QUALITY OF LIFE

*We recognize our citizens' decision to live in Gardner is due to the high quality of life it offers. In addition to our multiple housing options, award-winning school district, extensive park system and safe environment, Gardner provides a sense of community. By offering numerous recreational activities, events and programs as well as providing more engagement opportunities with our law enforcement, we can continue to enrich the lives of those who call Gardner home.*



Increased police participation in multiple Special Olympics charitable events



100+ special events, sports tournaments and recreational activities



Police officers completed training in mental health first-aid program as part of the One Mind Campaign

Expanded women's self-defense class to include training for business, government and educational entities

Completed major improvements to Gardner Golf Course



# INFRASTRUCTURE AND ASSET MANAGEMENT

*We work hard to maintain Gardner's aging infrastructure and utilities. We conducted a rate study to evaluate the investment needed for the sustainability of our city and to continue to provide a high level of service to our customers. We also focused on critical infrastructure that supports and enables business growth, improves traffic access and enhances safety. In the third year of our Pavement Management Program, we completed 33 lane miles of improvements, made ADA upgrades to our sidewalks and maximized the lifespan of our pavement. Also in 2018, we began construction of the new Gardner Justice Center that will house our police and municipal court services.*



Completed design work on the Gardner Road and I-35 Interchange improvement project

Accomplished 33 lane miles of residential street improvements  
Began design work for improvements to Santa Fe Street, from Poplar Street to Waverly Road

Completed 94 ADA ramp improvements



Completed water, wastewater and electric rate study to prepare for future population growth and development and to repair and replace aging infrastructure



Began construction of the new Gardner Justice Center

Upgraded electrical, water and wastewater equipment to maintain consistency and efficiency of service



# FISCAL STEWARDSHIP

*Our financial health and fiscal stewardship has been a point of pride as we consistently strive to bring cost savings to our residents. By adhering to best practices and performing sound financial planning, our 14-time-award-winning team has protected the city's investment grade double "A" bond rating while supporting several Capital Improvement Projects as well as other city ventures and initiatives. Last year, we also completed the development of our first biennial budget, increasing our fiscal transparency by providing citizens with a two-year forecast of tax-dollar use.*

Received \$2.51 M additional KDOT funding for Phase I of the I-35/ Gardner Road Interchange Project



Completed 2018 debt sale and obtained financing for golf course improvements

Implemented a two-year budget process

Maintained a AA-bond investment rating

Awarded over \$8.8M for several major projects through Grant Program efforts

Earned "unmodified" (highest) opinion with no deficiencies FY 2017 audit



Attained a utility billing accuracy rate of 99.95%

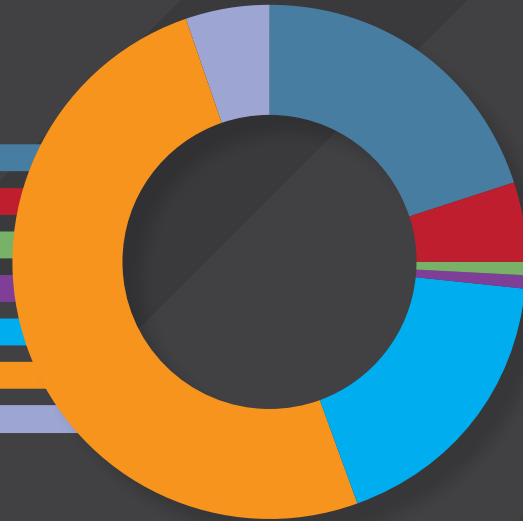




# LOOKING AHEAD: FINANCIAL OVERVIEW

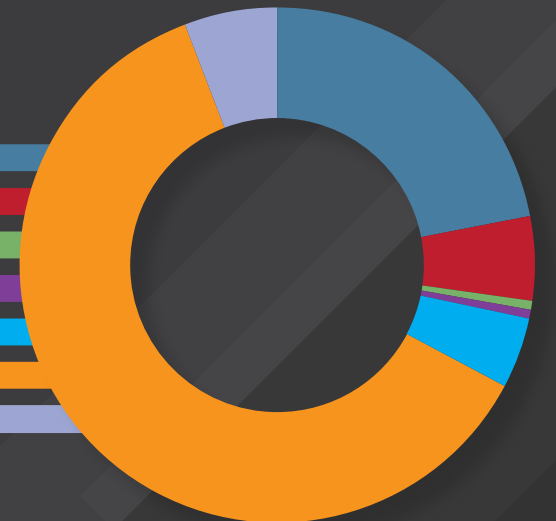
## REVENUE BY FUND: 2019

FUND TYPE	REVENUE	% OF TOTAL
General	\$ 13,163,100	20.1%
Debt Service	\$ 3,298,900	5%
Capital Improvement	\$ 639,350	1%
Special Revenue	\$ 362,100	0.6%
Capital Projects	\$ 11,722,000	17.9%
Enterprise	\$ 32,972,240	50.3%
Internal Service	\$ 3,338,700	5.1%
<b>TOTAL</b>	<b>\$ 65,496,390</b>	<b>100%</b>



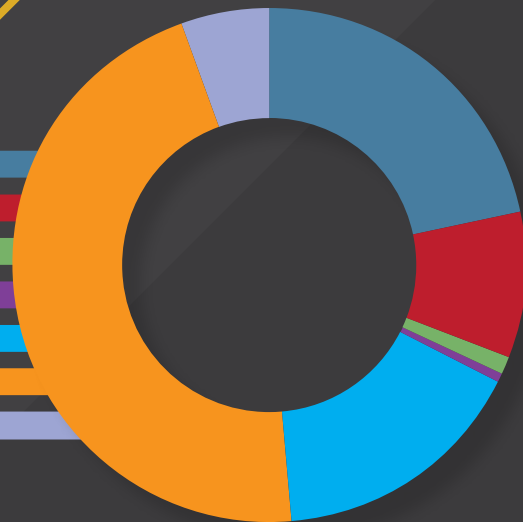
## REVENUE BY FUND: 2020

FUND TYPE	REVENUE	% OF TOTAL
General	\$ 13,657,000	22.1%
Debt Service	\$ 3,273,000	5.3%
Capital Improvement	\$ 350,000	0.6%
Special Revenue	\$ 368,500	0.6%
Capital Projects	\$ 2,598,400	4.2%
Enterprise	\$ 37,980,686	61.4%
Internal Service	\$ 3,571,900	5.8%
<b>TOTAL</b>	<b>\$ 61,799,486</b>	<b>100%</b>



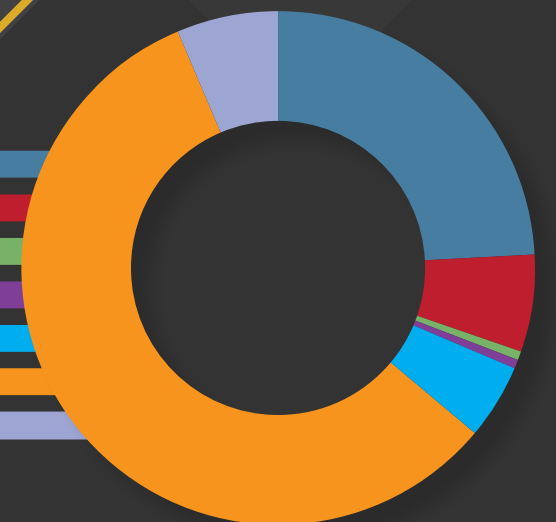
## EXPENDITURE BY FUND: 2019

FUND TYPE	REVENUE	% OF TOTAL
General	\$ 13,571,600	21.7%
Debt Service	\$ 5,880,500	9.4%
Capital Improvement	\$ 661,400	1.1%
Special Revenue	\$ 304,200	0.5%
Capital Projects	\$ 9,992,700	16%
Enterprise	\$ 28,721,100	46%
Internal Service	\$ 3,338,700	5.3%
<b>TOTAL</b>	<b>\$ 62,470,200</b>	<b>100%</b>



## EXPENDITURE BY FUND: 2020

FUND TYPE	REVENUE	% OF TOTAL
General	\$ 13,932,500	24.2%
Debt Service	\$ 3,625,700	6.3%
Capital Improvement	\$ 375,000	0.6%
Special Revenue	\$ 314,200	0.5%
Capital Projects	\$ 2,652,260	4.6%
Enterprise	\$ 33,187,500	57.6%
Internal Service	\$ 3,571,900	6.2%
<b>TOTAL</b>	<b>\$ 57,659,060</b>	<b>100%</b>



# AWARDS



14-time Recipient of GFOA  
Certificate of Achievement for  
Excellence in Financial Reporting Award



4th Consecutive GFOA Distinguished  
Budget Presentation Award



2018 Wastewater Plant of the Year  
Class IV Award



15th Consecutive  
Tree City USA Recognition



2018 AAA Community Traffic  
Safety Award: Silver Level



Kansas Municipal Energy Agency 100  
Years of Electric Service Recognition



2nd Consecutive  
Healthy KC Silver Level Certification



CityofGardnerKSGovernment



GardnerKansas



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